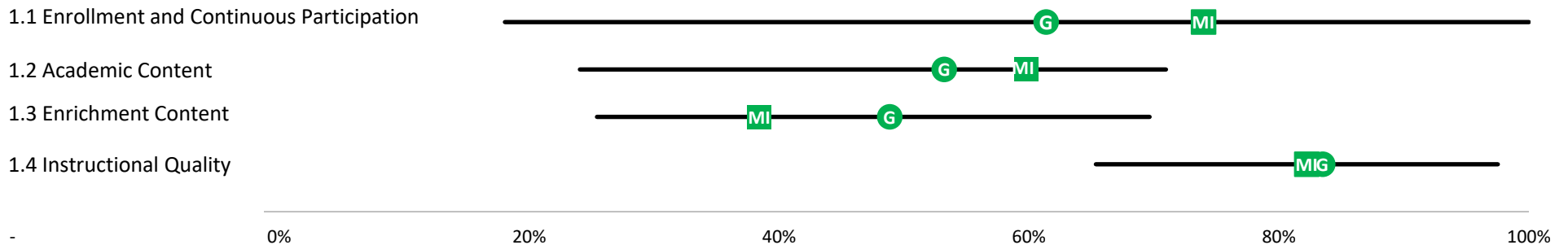


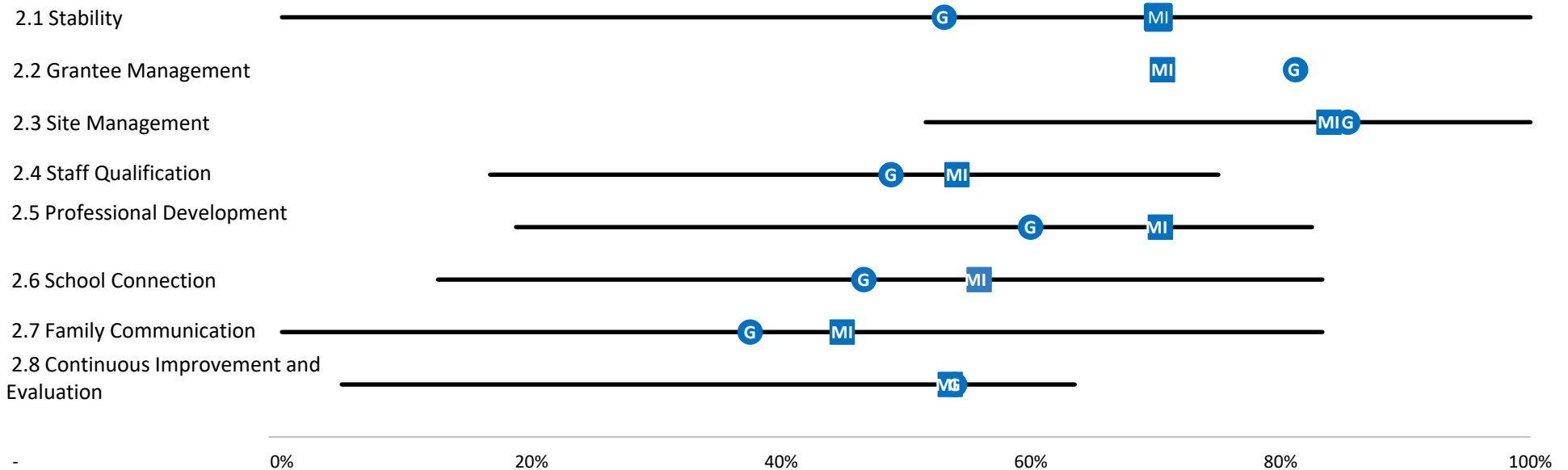
Michigan 21st Century Community Learning Centers 2023 Leading Indicators Report

— Site Range ● Grantee Average ■ State Average

Instructional Context



Management Context



For complete reference, see [Leading Indicators Report Interpretation Guide](#).

To ensure representation and confidentiality, insufficient data are not displayed at the site level but included in the calculation of grantee and state averages.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25	
Number of youth (Summer 2022-Spring 2023)	17429	1261	76	44	56	41	51	53	35	46	64	45	72	50	33	50	71	65	37	54	49	46	32	55	56	61	39	
Number of youth with available school outcome information (Summer 2022-Spring 2023)	8888	711	47	43	34	21	14	25		44	31	27	40	21		25	62	23	27	52	20	28	19	24	20	54	17	
Number of weeks in the summer meeting 30 average daily attendance ^{EZ} (Goal = at least 30 weeks for the whole year, including at least 3 weeks in the summer)	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of weeks in the school year meeting 30 average daily attendance ^{EZ} (Goal = at least 30 weeks for the whole year, including at least 3 weeks in the summer)	12	8	0	3	13	1	4	2	0	0	11	12	30	0	0	26	5	28	0	6	29	10	0	0	12	0	15	

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25	
1.1 Enrollment and Continuous Participation	74%	61%	44%	62%	62%	65%	67%	96%	50%	61%	27%	65%	67%	46%	50%	92%	66%	67%	67%	62%	65%	61%	61%	18%	100%	65%	63%	
1.1.1 Academically disadvantaged youth are served ^{EZ,O}	83%	84%	32%	86%	85%	95%	100%	96%		82%	81%	96%	100%	38%		76%	97%	100%	100%	87%	95%	82%	84%	54%	100%	94%	88%	
1.1.2 Enrollment policy is in place ^{SC} [100% = Yes / 0% = No]	95%	92%	100%	100%	100%	100%	100%		100%	100%	0%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	0%	100%	100%	100%	
1.1.3 Attendance policy is in place ^{SC} [100% = Yes / 0% = No]	44%	8%	0%	0%	0%	0%	0%		0%	0%	0%	0%	0%	0%	0%	100%	0%	0%	0%	0%	0%	0%	0%	0%	0%	100%	0%	0%
1.2 Academic Content	60%	53%	41%	71%	58%	54%	62%	24%	49%	59%	62%	55%	36%	48%	33%	56%	57%	68%	60%	60%	57%	49%	68%	31%	45%	46%	61%	
1.2.1 Youth participate in academic enrichment activities ^{EZ}	60%	48%	14%	60%	59%	89%	76%	13%	61%	43%	46%	32%	6%	2%	0%	58%	34%	85%	78%	45%	92%	89%	97%	12%	0%	46%	82%	
1.2.2 Youth participate in schoolwork-focused activities ^{EZ}	58%	65%	39%	81%	70%	66%	76%	34%		71%	69%	86%	66%	68%	55%	73%	61%	75%	73%	69%			72%	46%	75%	28%	82%	
1.2.3 Academically disadvantaged youth participate in schoolwork-focused activities ^{EZ,O}	57%	66%	50%	83%	66%	67%	75%	25%		71%	64%	84%	69%	83%		79%	66%	80%	78%	67%			81%	23%	63%	32%	67%	

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
1.2.4 The academic growth of the youth is a top priority ST	63%	50%			50%	33%	25%		50%	33%	100%	50%	25%		14%	50%	67%	17%	100%	50%	100%	33%	0%	75%		60%	67%
1.2.5 Program administrator connects to school-day content ^{SC}	72%	53%	60%	60%	60%	60%			60%	80%	20%	50%	20%	40%	80%	40%	60%	80%	0%	80%	20%	50%	100%	20%	40%	80%	60%
1.2.6 Staff connect to school-day content ST	49%	38%			42%	7%	58%		23%	58%	70%	28%	32%		14%	37%	52%	69%	31%	49%	15%	25%	56%	11%		30%	11%
1.3 Enrichment Content	38%	49%	25%	60%	43%	69%	53%	39%	64%	70%	43%	61%	34%	44%	45%	63%	26%	48%	49%	55%	50%	65%	55%	36%	54%	36%	59%
1.3.1 Youth participate in arts activities ^{EZ}	29%	44%	19%	64%	39%	58%	49%	21%	52%	60%	49%	66%	39%	43%	67%	52%	20%	59%	27%	35%	85%	70%	0%	20%	66%	17%	31%
1.3.2 Youth participate in physical activities ^{EZ}	31%	38%	15%	29%	11%	82%	51%	17%	67%	71%	29%	45%	35%	20%	0%	90%	11%	16%	49%	67%	6%	54%	88%	28%	32%	22%	79%
1.3.3 Youth participate in youth development activities ^{EZ}	63%	84%	58%	95%	91%	92%	84%	83%	85%	88%	81%	98%	44%	84%	67%	94%	73%	87%	84%	90%	85%	89%	100%	84%	96%	91%	85%
1.3.4 Youth participate in field trip or special event activities ^{EZ}	31%	28%	10%	52%	30%	45%	29%	36%	52%	60%	14%	34%	18%	27%	45%	15%	0%	28%	38%	27%	23%	48%	31%	10%	21%	15%	41%

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
1.4 Instructional Quality	82%	83%	90%	69%	74%	92%	91%	66%	82%	83%	91%	77%	77%	90%	68%	79%	91%	98%	78%	89%	80%	93%	93%	83%		88%	65%
1.4.1 Staff report of high-quality sessions ST	83%	80%			78%	86%	88%		63%	72%	100%	84%	63%		66%	84%	92%	88%	66%	92%	92%	93%	88%	56%		90%	63%
1.4.2 Youth report of program satisfaction ^Y	83%	83%	84%	60%	76%	82%		79%		79%	96%	76%	92%	87%		68%	88%	100%	76%	83%	91%	96%		84%		89%	
1.4.3 Staff report of providing youth with leadership opportunities ST	83%	84%			83%	92%	92%		75%	88%	100%	88%	71%		69%	92%	83%	97%	74%	89%	89%	100%	92%	58%		75%	78%
1.4.4 Youth report of collaboration experience ^Y	82%	82%	88%	70%	73%	98%		58%		91%	93%	70%	81%	87%		80%	85%	100%	80%	79%	73%	83%		93%		91%	
1.4.5 Staff report of providing youth with meaningful interaction and engagement opportunities ST	88%	90%			100%	95%	96%		93%	93%	100%	89%	71%		89%	96%	100%	100%	86%	98%	71%	100%	100%	79%		91%	67%
1.4.6 Youth report of having adult support ^Y	86%	88%	93%	75%	67%	100%		69%		89%	88%	79%	86%	95%		84%	93%	98%	80%	94%	91%	91%		96%		93%	
1.4.7 Youth report of developing growth mindsets ^Y	89%	89%	92%	75%	80%	99%		68%		91%	89%	78%	93%	94%		81%	93%	100%	82%	94%	97%	99%		93%		97%	

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
1.4.8 Youth report of quality peer interaction ^Y	82%	80%	93%	63%	69%	82%		69%		79%	81%	69%	76%	87%		72%	92%	98%	73%	86%	87%	88%		89%		80%	
1.4.9 Staff report of creating opportunities for youth decision-making and governance ST	72%	81%			67%	92%	88%		96%	75%	94%	63%	54%		47%	71%	100%	97%	92%	100%	33%	90%	92%	88%		90%	54%
1.4.10 Youth report of opportunities for youth voice ^Y	75%	81%	95%	75%	73%	92%		58%		78%	80%	79%	76%	95%		67%	85%	98%	78%	87%	70%	89%		93%		87%	
1.4.11 Youth report of program benefits around social-emotional learning ^Y	81%	80%	85%	62%	54%	97%		61%		76%	84%	69%	79%	86%		80%	88%	97%	72%	81%	84%	91%		79%		88%	
2.1 Stability	70%	53%	25%	50%	100%	75%	75%	0%	50%	100%	50%	50%	75%	50%	75%	25%	50%	75%	50%	75%	100%	100%	75%	50%	100%	75%	50%
2.1.1 Seasoned Project Director ^{EZ}	81%	0%																									
2.1.2 Seasoned Site Coordinator ^{SC} [100% = Yes / 0% = No]	61%	67%	0%	0%	100%	100%	100%		0%	100%	100%	0%	100%	100%	100%	0%	100%	100%	0%	0%	100%	100%	100%	100%	100%	100%	0%
2.1.3 Staff retention rate is at least 75% ^{PD}	40%	32%	0%	0%	100%	0%	0%	0%	0%	100%	0%	0%	0%	0%	0%	0%	0%	100%	0%	100%	100%	100%	100%	0%	100%	0%	0%

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
2.1.4 Program or the host school did not relocate or face challenges ^{SC} [100% = Yes / 0% = No]	95%	96%	100%	100%	100%	100%	100%		100%	100%	100%	100%	100%	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%	100%	100%	75%	71%
2.1.5 School administration did not change ^{SC} [100% = Yes / 0% = No]	75%	71%	0%	100%	100%	100%	100%		100%	100%	0%	100%	100%	0%	100%	0%	0%	100%	100%	100%	100%	100%	0%	0%	100%	100%	100%
2.2 Grantee Management	71%	81%																									
2.2.1 Project Director supports Site Coordinators ^{SC}	69%	77%																									
2.2.2 Effective meetings are held by Project Director ^{SC}	75%	90%																									
2.2.3 Site coordinators have high job satisfaction ^{SC}	67%	77%																									
2.3 Site Management	84%	85%	79%	74%	69%	88%	83%	52%	77%	90%	90%	84%	75%	90%	74%	86%	95%	98%	75%	87%	89%	92%	100%	88%		89%	77%
2.3.1 Site Coordinator supports staff ST	87%	87%			50%	83%	100%		70%	90%	100%	90%	80%		77%	100%	100%	90%	90%	80%	87%	92%	100%	95%		92%	53%
2.3.2 Effective meetings are held by Site Coordinator ST	90%	94%			92%	100%	100%		100%	100%	100%	100%	88%			100%	100%	100%	83%	88%	100%	100%	100%	75%		88%	

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys. Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
2.3.3 Staff have high job satisfaction ST	81%	89%			60%	100%	50%		60%	75%	100%	100%	75%		71%	100%	100%	100%	75%	100%	100%	100%	100%	75%		100%	100%
2.3.4 Youth report effective program management ^Y	79%	77%	72%	73%	75%	67%		50%		89%	74%	63%	60%	91%		61%	86%	98%	66%	86%	78%	82%		96%		83%	
2.3.5 Youth do not have negative peer experience ^Y	82%	80%	86%	75%	69%	89%		53%		94%	75%	65%	72%	90%		69%	90%	100%	59%	79%	82%	84%		98%		83%	
2.4 Staff Qualification	54%	49%			45%	49%	46%		62%	50%	75%	58%	42%		29%	61%	17%	61%	29%	61%	42%	67%	61%	25%		47%	33%
2.4.1 Staff have at least one professional qualification ST	42%	37%			20%	14%	50%		40%	25%	25%	25%	40%		25%	50%	0%	67%	25%	67%	25%	50%	67%	25%		63%	59%
2.4.2 Staff are experienced working with youth ST	63%	59%			100%	71%	50%		100%	75%	100%	67%	60%		50%	75%	0%	83%	25%	67%	25%	83%	67%	25%		80%	67%
2.4.3 Staff are familiar with state and other standards ST	58%	51%			15%	63%	38%		45%	50%	100%	81%	25%		11%	58%	50%	33%	38%	50%	75%	67%	50%	25%		20%	33%
2.5 Professional Development	70%	60%			19%	59%	83%		80%	63%	60%	63%	55%		60%	64%	68%	60%	59%	67%	50%	52%	80%	58%		76%	24%
2.5.1 Strong orientation for new staff ST	84%	85%			38%	100%	100%		65%	83%	100%	81%	85%		78%	69%	100%	96%	94%	100%	100%	88%	100%	83%		95%	42%
2.5.2 Staff frequently participate in trainings ST	56%	35%			0%	17%	65%		96%	42%	20%	45%	25%		43%	60%	37%	24%	25%	33%	0%	17%	60%	33%		57%	7%

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25
2.6 School Connection	56%	47%	56%	64%	44%	36%	25%	67%	52%	76%	22%	33%	37%	56%	52%	30%	82%	44%	31%	47%	37%	16%	69%	65%	83%	56%	13%
2.6.1 Host school invests in the program ^{SC} [100% = Yes / 0% = No]	63%	63%	50%	0%	50%	100%			100%	100%	0%	0%	100%	50%	100%	100%	100%	100%	50%	50%	100%	0%	50%	50%	50%	100%	50%
2.6.2 Policy for connecting with the school-day administrators is in place ^{SC} [100% = Yes / 0% = No]	43%	39%	100%	100%	0%	0%			0%	100%	0%	100%	0%	0%	0%	0%	100%	0%	0%	0%	0%	0%	100%	100%	100%	100%	0%
2.6.3 Site coordinator meets with school administrator regularly ^{SC} [100% = Yes / 0% = No]	74%	48%	0%	100%	100%	0%			100%	100%	0%	0%	0%	100%	100%	0%	100%	0%	0%	100%	0%	0%	100%	100%	100%	0%	0%
2.6.4 Staff use school records for activity planning ST	20%	10%			6%	0%	25%		6%	0%	33%	0%	0%		8%	0%	25%	21%	25%	4%	8%	0%	25%	13%		5%	0%
2.6.5 Youth report of program strengthening school connection ^Y	79%	73%	74%	55%	63%	78%		67%		78%	77%	65%	83%	73%		48%	87%	100%	78%	83%	74%	80%		65%		75%	

G: Grantee, EZ: EZReports, O: Outcomes, PD: Project Director Surveys, SC: Site Coordinator Surveys, ST: Staff Survey, Y: Youth Surveys.

Minimum case for reporting. Staff survey = 3, youth survey = 15. Insufficient data will be left blank.

Indicator	MI	Grantee	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15	Site 16	Site 17	Site 18	Site 19	Site 20	Site 21	Site 22	Site 23	Site 24	Site 25	
2.7 Family Communication	45%	38%	17%	67%	15%	49%	46%		46%	44%	53%	25%	10%	33%	42%	50%	64%	33%	21%	49%	31%	48%	83%	8%	0%	38%	64%	
2.7.1 Staff frequently communicate with parents ST	45%	31%			13%	31%	46%		25%	21%	72%	17%	21%		51%	67%	61%	33%	21%	47%	28%	47%	67%	0%		27%	28%	
2.7.2 Site Coordinator frequently communicates with parents ^{SC} [100% = Yes / 0% = No]	45%	44%	17%	67%	17%	67%			67%	67%	33%	33%	0%	33%	33%	33%	67%	33%		50%	33%	50%	100%	17%	0%	50%	100%	
2.8 Continuous Improvement and Evaluation	54%	54%			5%	63%	29%		56%	40%	54%	24%	57%		32%	43%	56%	49%	38%	42%	50%	54%	48%	27%		53%	41%	
2.8.1 Staff participating in data-driven continuous quality improvement process with other staff ST	44%	38%			10%	33%	33%		48%	21%	53%	48%	31%		22%	29%	33%	46%	50%	33%	50%	28%	63%	28%		38%	22%	
2.8.2 Staff participate in training for program assessment ST	28%	24%			0%	57%	25%		20%	0%	25%	0%	40%		13%	25%	33%	0%	25%	50%	0%	33%	33%	25%		20%	0%	
2.8.3 Local Evaluator is involved ^{Grantee-PD, Site-SC}	85%	100%				100%			100%	100%	86%		100%		63%	75%	100%	100%				100%	100%				100%	100%